

A healthy system of democratic leadership and accountability

As councillors for the Borough in 2015 we understand the special responsibilities we bear. The Council must improve and we are confident that improvement has begun. The Council needs to increase public confidence. As councillors we need to demonstrate we are learning from the past and mindful of the high standards we set for ourselves and that others demand.

Councillors have a number of roles. We need to be accessible and approachable to our ward constituents, whether they voted for us or not, and willing to ensure the Council hears and responds to their needs appropriately. We need to help increase local communities' ability and willingness to pull together and find local solutions to common problems. We need to lead and scrutinise the service delivery of the paid staff. And we want to plan for the future of the Borough and make decisions about the best ways to increase prosperity, ensure wellbeing and provide opportunities.

We believe politics is about debate and sometimes argument. Such debate helps the Council decide what to do and how to do it. We are currently debating how to organise ourselves within the council but however this is determined all councillors have both individual, Group and collective responsibilities. We know that political arithmetic matters. A Party with a majority can expect to win votes if it agrees on a course of action. Minority parties accept this. In return all parties accept they should seek to find common cause where they can whilst disagreeing where they think they must.

We want a reputation as councillors who are credible, responsible and self-critical. As part of this we have come together on a cross-party basis to discuss a new local code, in which we commit to high standards, more specific and detailed than the national code of conduct which binds all councillors. This local code should therefore be read as supplementing that document which already outlaws bullying, requires close attention to conflicts of interest, holds us to keep private matters confidential and commits us to the seven principles of public life.

In many ways this code breaks no new ground. Our councillors live these standards every day. But we recognise that by writing these standards down we show how serious we are about our personal and Group self-discipline.

This is what we want to do:

Be respectful

- 1. Always remember the importance of those individuals and communities who need the council's services.
- 2. Ensure our words and actions are free from prejudice and improper discrimination.
- 3. Get the basics right and be courteous and reliable in all our dealings with the public.
- 4. Understand the legal requirements on the Council.

- 5. Always be mindful that we are responsible for other people's money.
- 6. Be clear with the staff of the council about our ambitions and expectations whilst treating them with respect.
- 7. Act, dress and carry ourselves in a way that invites others to respect our efforts.

Be imaginative

- 8. Be energetic and be ambitious; looking ahead to what needs to change.
- 9. Encourage others to take an interest in the Council.
- 10. Use evidence of what works elsewhere to improve our decision-making.
- 11. Advocate for those individuals and communities who need our help.
- 12. Widen the circle of those contributing to local life.
- 13. Never be complacent and try to learn from others and be open to new ideas.

Be open-minded

- 14. Accept if we have got things wrong and try to put things right
- 15. Commit to personal development to improve our understanding, skills and confidence.
- 16. Challenge those who fall below the high standards we believe in.
- 17. Avoid giving personal criticism, whilst being willing to vigorously debate ideas and principles
- 18. Resist taking offence too easily, recognising that politics requires resilience.
- 19. Understand our personal accountability and engage with the press and others to explain our work
- 20. Escalate any individual concerns responsibly, using agreed systems of the Council.